16 Sep 2022

Construction Industry Council Webinar Work Safety of Temporary Works and Tower Cranes





Temporary Works covers almost everything we do in construction



falsework



working deck



ELS cofferdam



traffic deck



permanent slope cutting



structure under demolition



formwork



temporary slope cutting



tunnel support



tower crane base



completed permanent structure supporting temporary works



permanent structure under construction



Leighton Design and Control of Temporary Works





H2751 A	sirTrunk Data Centre HKG1		ΤW	M [®]	S				2	LEIGI	ITON
		TE	MPORARY WORKS	MASTER	R SCHED	ULE					
Design Package No.	TW Package Description	TW Risk Cat.	TWD	ICE	TWC / TWCM	RSP	Date Design Required	Related TW1	Related TW2	Related TW3	Related TW4
1.0	External Scaffold	A	LCAL PCS Eng Team	SMEC		NN	8 Oct 2021	TW1-0001	TW2-0001	TW3-0002	TW4-0005
2.0	Derrick Crane Foundation	A	LCAL PCS Eng Team	SMEC		AMD	13 Sep 2021	TW1-0002			
3.0	Loading Platform	A	LCAL PCS Eng Team	SMEC		NN	15 Oct 2021	TW1-0003			
4.0	Passenger Hoist Foundation	A	LCAL PCS Eng Team	SMEC		NN	Oct 2021	TW1-0004			
5.0	Temporary Storage of Cooling Towers	A	LCAL PCS Eng Team	SMEC		AMD	28 Oct 2021	TW1-0005			
6.0	Corbel Removal Temporary Propping	с	LCAL PCS Eng Team	SMEC		NN	15 Oct 2021	TW1-0006			
8.0	Check of Girder Beams for Generator Delivery	A	LCAL PCS Eng Team	SMEC		AMD	4 Nov 2021	TW1-0008			
9.0	Temporary Support for Genset Exhaust Pipe	В	LCAL PCS Eng Team	SMEC		AMD	11 Nov 2021	TW1-0009			

TW2

<page-header>

Project teams make temporary works safe, the paperwork merely provides a framework to encourage achievement of the underlying temporary works objectives

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TW1





TW3





TW0



Inhibitors to Safe Temporary Works

"The design is unbuildable and too conservative"

"The Designer has a lack of understanding of the site difficulties" "I've already put all the requirements in the drawings" "Better to keep quiet rather than rock the boat"

a key inhibitor to safe TW is <u>LACK OF EMPATHY</u> for others who need to design, check and construct TW

"I don't have endless time to spend amending this design"

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"Why am I being asked to change the design and method so many times?" "A wrong decision is better than no decision. Why can't a decision be made?"



What is Safety by Design?



Successful Implementation of Safety by Design in Temporary Works requires ...

- Teamwork
- Collaboration
- Communication
- Co-operation
- Understanding
- Empathy





TWF(HK) Control and Management of Temporary Works



Temporary Works Forum (Hong Kong) has published a guide to good practice on "Control and Management of Temporary Works"





Client Influence on Temp Works Management Control



LEIGHTON



TWF(HK) Control and Management of Temporary Works



the industry?





TWF(HK) Qualified Persons

Appendix A – Sample TW Forms

Tomnorary Worke		TO AP	POIN	ITMEN		PF QUALII	FIED PERS	ONS			
FORUM (HK-TWI) 黄港一開時工程編章	Job N	lo.: J584		Project: Contract No. MRE855 Mountain Rail Extension Peak Station and Eastern Approach Tunnels							
Details of		Nar	ne			Years of Experience	Other Relevant Qualifications / Evidence of Experience (eg. atta CV)				
Appointee	Adam Ho					9	see attached CV				
		Responsible Pe	rson			Accountabil	lities and Compete	encies			
		TW Engineering Manager	E	M na cc pr 10 rc ha ar cc	nas sufficient seniority and completence to manage overall TW de compliance for the project including overall implementation of procedure; for large scale projects involving complex Category A an 10 years' experience is a minimum requirement; for small scale project role may be covered by a TWC with less than 10 years' experience has sufficient knowledge and expense in the design of TW for th and is responsible to provide effective co-ordination between design cover to the theorem to provide effective co-ordination between design.						
Appointment to		TW Superviso	r TV	VS VS is in T ^M co	based porting of suf pleme W for w onstruct	e CR but with for esponsibility for ture and complex d B TW, 7 years	detaile ity of ti releva				
the position of		TW Coordinator	TV	VC • is • ha he m	based as suffic e is res iinimum	reports to the EM; e relevant nature and c ry A and B TW, 7 years	omplexity of TW s relevant experi	for whi ence is			
		TW Designer	TV	VD + ha	n experience v W design for wh the TWD is no cialist subcontra esign engineer	vhich ich he rmally ctor; f					
		Independent Checking Engineer Checking ICE Engineer Checking ICE Engineer							vhich ich he norma , the IC ND		
	NOTE: P	Please refer to Section	1 4 for elai	boration of re	quired	accountabilities and	competencies for Resp	onsible Persons			
Permitted Temporary Works Pisk		Risk Categorie	s (speci	ify which ri	risk categories) B						
Categories	NOTE	Deserve it is Deserve						C			
	NOTE.	All Types of Temporary Works							<i>u</i> .		
		All Types of Te	mporar	v Works							
	OR	All Types of Te	spec (spec	y Works ify below li	imitati	ons on Tempora	ary Works coverag	ge)			
		All Types of Te	smporar (spec <u>NOTE:</u>	y Works ify below li Refer Apper alsework /	imitati Idix B 1 Form	ons on Tempora able B2 for typical T	ary Works coverage	ge) wks ecify below)			
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Permitted Types of Temporary Works Covered by Appointee Additional Training Needs	OR OR	All Types of Te Limited Types of Temporary Works Responsible Persons Leadership Trail Id Appreciation C	(spec NOTE: PI: PI: PI: PI: PI: PI: PI: PI: PI: PI	y Works ify below li : Refer Apper alsework / atforms / F xcavation a eotechnica oardings / fting / Falli echanical be appointed	imitati ndix B 1 Form Ramps and La al Fence ng Ob Works (as res	ons on Tempora able B2 for typical T work 5 / Covers ateral Support as / Barriers ojects 5 consible for types of	ary Works coveraç ypes of Temporary Wo D Other (sp D TW for which they are	ge) rrks ecify below) competent.			
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Responsibilities of TW Coordinator, TW Designer, and ICE are often specified under the Contract differently by different Clients.

Different Contractors allocate different TW responsibilities to key responsible staff.

TW responsibilities of some other staff (eg. Engineering Manager, Construction Manager, Site Supervisor, etc) are often not specified at all. Does the construction industry need to more clearly define the TW responsibilities of key Contractor's staff more consistently across the industry?



TWF(HK) Master Schedule & Risk Allocation

Appendix A – Sample TW Forms

Temp	orary Works				T1 I	MAST	ER SC	ADER55	JLE			
	FORUM (HK-TWI) 香港一路時工程論语	Job No.:	J584		Proje	ct: Mou Pea	Intain Rail k Station a	Extension and Easte	n rn Approa	ch Tunne	els	
T1 Packag e No.	TW Package De	scription		TW Risk Cat	TWD	ICE	TWC / TWOM	TWS	Date Design Required	Related T2	Related T3	Relate T4
A01	TW Geological Drawings				Consultan	ICE 1	Cecilia	Paul		n/a	-	-
A02	Contract Wide ELS General Notes & Details			A	Consultan	ICE 1	Adam Ho	- Green	-	n/a	T3-0008	1.0
A03	Instrumentation and Monitoring Drawings				Consultan t 1	ICE 1	Cecilia Singh	Kai Tak Chan	20 Mar 17	n/a	T3-0005	~
B B01	Site Establishme Works Area Plan	nt is & Site Utilisation F	Plans	С	Site Eng	CK Hau	Cecilia	Andrew	13 Mar 17	T2-0001		
B02	Project Site Office				Team Specialist	ICE 1	Singh Cecilia	Pang Andrew	13 Mar 17	T2-0003		T4-00
B03	Hoarding / Fenci	С	Subcon 1 Specialist	ICE 1	Singh Cecilia	Pang Andrew	20 Mar 17	T2-0002		T4-00		
B04	Project Signboar	С	Subcon 2 Specialist	ICE 1	Singh Cecilia	Pang Andrew	20 Mar 17	T2-0005		T4-001		
С	Station				Subcon 2	1000	Singh	Pang			-	
C01	ELS & Strutting	A	Consultan t 1	ICE 1	Adam Ho	James Steel	1 May 17	T2-0009	T3-0003 T3-0007 T3-0013 T3-0018	T4-00 T4-00		
C02	ELS & Strutting	- Entrance A+B		A	Consultan t 1	ICE 1	Adam Ho	James Steel	18 Dec 17	T2-0017		
C03	Construction De		A	Consultan t 1	ICE 1	Adam Ho	James Steel	11 Sep 17	T2-0012	T3-0014 T3-0019	T4-00	
C04	Temporary Unde	arpinning of Footbrid	ge	A	Consultan t 1	ICE 1	Adam Ho	James Steel	17 Apr 17	T2-0007 T2-0015	T3-0012	T4-00
C05	Settlement Redu	icing Pretreatment G	irouting	A	Specialist Subcon 3	ICE 1	Cecilia Singh	Paul Green	24 Apr 17	T2-0008		T4-00
C06	Formwork - Station in-Situ Walls			В	Specialist Subcon 4	ICE 1	Adam Ho	James Steel	16 Apr 18			
C07	Steel Shutters -	Station Column Mou	ids	В	Specialist Subcon 4	ICE 1	Adam Ho	James Steel	16 Apr 18			
C08	Formwork & Fals	sework - Station Stal	bs	В	Specialist Subcon 4	ICE 1	Adam Ho	James Steel	21 May 18			
C09	Formwork & Fals	sework – In-situ Stai	rcases	В	Specialist Subcon 4	ICE 1	Adam Ho	James Steel	4 Jun 18			
D01	Demolition – Hay	y Road Flyover		A	Specialist Subcon 5	ICE 1	Tom West	Rachel Wong	31 Mar 17	T2-0004	T3-0001 T3-0002 T3-0004	T4-00 T4-00 T4-00
D02	Temporary Worl Road Flyover	ker Access Footbrid	lge – Hay	С	Site Eng Team	CK Hau	Tom West	Rachel Wong	31 Mar 17	T2-0006		T4-00
D03	D-Wall Guidewa			С	Specialist Subcon 3	ICE 1	Cecilia Singh	Paul Green	10 Jul 17	T2-0011		T4-00 T4-00
D04	ELS & Strutting – Approach Tunnels			A	Consultan t 2	ICE 1	Tom West	Rachel Wong	10 Jul 17	T2-0013	T3-0006 T3-0009 T3-0010 T3-0011 T3-0017	T4-00 T4-00
D05	ELS - Shallow U	Mility Diversions		С	Site Eng Team	CK Hau	Tom West	Rachel Wong	12 Jun 17	T2-0012	T3-0008	T4-00 T4-00
D06	ELS - Box Culve	art Diversion		В	Consultan t 2	ICE 1	Tom West	Rachel Wong	28 Aug 17	T2-0014	T3-0015 T3-0016	
D07	Traffic Decking -	Tunnels		Α	Consultan t 2	ICE 1	Tom West	Rachel Wong	20 Nov 17	T2-0016		
D08	Construction De	cking - Tunnels		Α	Consultan t 2	ICE 1	Tom West	Rachel Wong	22 Jan 18	T2-0018		
D09	Formwork - Tun	nel In-Situ Walls		В	Specialist Subcon 4	ICE 1	Tom West	Rachel Wong	23 Jul 18			
D10	Formwork & Fals	sework – Tunnel Ro	of Slab	В	Specialist Subcon 4	ICE 1	Tom West	Rachel Wong	17 Sep 18			
E01	TTM1 - Hay Ros	ad Flyover Demolitic	n	A	Consultan	ICE 2	Cecilia	Andrew	20 Mar 17	n/a		n/a
E02	TTM2A - Stack	Street Stage A		A	t 3 Consultan	ICE 2	Singh Cecilia	Pang Andrew	15 May	n/a		n/a
E03	TTM2B - Stack	Street Stage B		A	Consultan	ICE 2	Cecilia	Andrew	13 Nov 17	n/a	<u> </u>	n/a
E02	TTM3 - Box Cul	vert Diversion		A	Consultan	ICE 2	Cecilia	Andrew	7 Aug 17	n/a		n/a
E04	TTM4 - Entranc	e A+B		A	Consultan	ICE 2	Cecilia	Andrew	18 Dec 17	n/a		n/a

<u>Note</u>: As stated in Section 5.1.3, these fields and columns below may be omitted from the T1 if they can be audit traceable against unique T1 package numbers via other project systems (eg. separate tracking schedules and or electronic document management systems). Assessment of TW risk category is fundamental to determining the necessary competencies of the Designer, Checker, Site Staff and Subcontractor.

Minor / Simple TW can be safely constructed with lesser experience and skill.

Major / Complex TW requires much higher competence, skill and proven experience. Should TW risk categories together with minimum TW competencies be imposed across the construction industry?





TWF(HK) Design Brief

M	T2 DESIGN BRIEF												
Temporary Works FORUM (HK-TVH) ##-BHETCLAR	Job No.: J584			Proje	ect:	Contract Mountair Peak Sta	No. MRE85 Rail Extens ation and Ea	Tunnels					
T1 Ref.No.	D06 Design Package ELS – Box C				Culv	ert Diversi	on	T2-0014					
Brief Description of the Works to be Designed	Plea chan	se del ges as constr as the after M design possib change to ove for the to avo instead take in	iver the ELS s follows: uction seque revised con IRE855 inst ier to reviev le make use e the sheet roome the la vertical brac id the need d adopt bolte to account the	The ELS design for the box culvert diversion following the tender scheme llows: on sequence to be amended to suit revised TTM3 sequence (details attache vised construction sequence of interfacing contract MRE854 which will now 355 instead of before to review the list of available second hand steel sections as attached as nake use of them in the design te sheet piles at the eastern area marked in the attached sketch to pipe piler me the large boulder encountered in post contract award GI boreholes the need for workers to use cherry pickers or scaffold at the upper conne dopt bolted connection which can be accessed by workers from the S1 strut account the attached updated information									
		Docu	ments / Infor	rmation		Attached	Not Applicable	Remark					
	Α	Const	truction Met	hod		\boxtimes							
	В	B Risk Information						same as tende	ame as tender				
	С	C Loading Criteria						same as tende	er				
	D	D Relevant Boreholes / Trial Pi				\boxtimes		New GI boreholes attached					
Information	E	E Other Ground Information						same as tende	ər				
Facilitate the	F	F Survey / Ground Levels				\boxtimes		see attached s	survey				
Design	G	G Utilities Information				\boxtimes		see attached a	as-built survey				
5	н	H Materials				\boxtimes		please reuse s	steel as per attached				
	1	As-Built Record Drawings						unchanged sir	nce tender				
	J	J Other Relevant Drawings											
	К	K TTM Information				\boxtimes		attached upda	ted TTM proposal				
	L Others (specify)												
	NOTE	empo	rarv Works	Supervisor	010	produce the d	sign without n Signatu	eed to request turthe. 'P	Date				
Initiated by TWS		- empo	Rachel Wo	ng			Plaker	5	11 Jun 2017				
Temporary Works Risk Category	A B C		Design allocated to	Consu	Itant	2	Required design delivery date	31 Jul 2017	Working days notice given				
Reviewed and	T	Temporary Works Coordinato					Signatu	e	Date				
Issued by TWC			Tom Wes	st			gen	~	13 Jun 2017				
Received and		Temporary Works Designer					Signatu	re	Date				
acknowledged by	1		James Ch	an + 2)			57		14 Jul 2017				
IVVD	_	-	Consular	n 2)		-							
	Base	ed on t	the T2 reque	est, TWD to p	repa	re availabl	e TW option	s which	Task Review				
Task Review	addr	ress co	ompeting SE	BD objectives	and	TW optimi	sation object	tives and hold a	VVorkshop Date				
Workshop	ontin	n is a	v worksnop ' s follows:	with the Cont	acto	n s project	leam. The	agreed IVV	27 Jul 2017				
Outcome	It wa	as agre	ed to adopt	Option 2 pre	sent	ed by the	TWD (attach	ed for reference)				
Agreed by TWS	Т	empor	ary Works S	Supervisor or			Signatu	re	Date				
	Contractor's Representative												

"Safety by Design" objectives are often (although not always) in conflict with "TW Optimisation" objectives (with respect to cost, time, etc).

The objective of Safety by Design is to achieve a balanced decision amongst competing alternative TW options / TW methods / TW schemes with due consideration of time and cost constraints

Responsibility for "Safety by Design" rests with:

- TW Designer?
- TW Coordinator?
- Construction Manager?
- Site Supervisor?
- Commercial Manager?
- Planner?
- Sub-Contractor?
- Permanent Works Designer?
- ... or all the above?





TWF(HK) Change Management



Many TW failures can be attributable to unauthorized changes

TW changes are often managed at site level by the Contractor's project team without sufficient scrutiny and review by the original TW **Designer and ICE**

Should our industry provide clearer mandatory guidance and requirements for managing and checking TW changes?



TWF(HK) Permit to Load / Remove System



Most contract PS expect signoff of the Permit to Load / Remove (or Construction Certificate) by the ICE

An ICE who is not site-based is normally unable to verify all as-builts and defects based on a short inspection

Contractors prefer to allocate responsibility to their own staff (ie. TW Supervisor / TW Coordinator) ... not the ICE. Who is best suited to be responsible for checking as-built TW?:

- ICE?
- TW Supervisor?
- TW Coordinator?
- Subcontractor?



Leighton Temporary Works Procedures



Why does Leighton have an ASWP Procedure?

What happens if we put workers on ad hoc un-designed platforms?

Leighton Access Scaffold and Working Platform Procedure



Leighton Access Scaffold and Working Platform Procedure

Leighton Asia

LEIGHTON

"Non-Typical" ASWP

AS1 AC	CESS SCAFF	OLD EXEMPTIO	NR	EVIEW (Pag	ge 1	of 4)
Proposed Access Scaffold Description	Level 2 to Level 3 A	ccess Scaffold at East Ven	t Buildi	g Exempt Review	ion No.	AS1-0015
Detailed Description of Proposed Access Scaffold Location, Level and Purpose	 Worker access s Not used for sto 	taircase from Level 2 to Le rage of materials.	vel 3 b	etween GL34-35 :	and G	L F-G
The RSP	shall include a Gen	eral Arrangement Sketch	with t	nis AS1 (refer pa	ge 4 c	of 4)
	Overall Height of Scaffold (m)	3.8m	nest Working orm Height, H (m)	3.3m		
Scaffold Factual information	-	 Internal (sheltered from wind load) 	Min Base	Dimension of Width, B (m)		1.2m
	Exposure to wind	 External (subject to wind load) 	Free- ∶ F	Standing Base eight Ratio B : H	1:2.75	
AS1 CLASSIFICA	TION		TYPICAL	N	ION-TYPICAL	
Public Access			No		Yes	
Overall Height of Scaffo	ld	×	≤ 10.5m (foot to top of standard)		> 10.5m (foot to top of standard)	
Maximum Height of Wo	rking Platform		≤ 9.5m (foot to working platform)		> 9.5m (foot to working platform)	
Scaffold Material to be I	Used		Proprietary Metal Frame Proprietary Modular Scaffold		Metal Tube and Coupling Scaffold Timber Scaffold Bamboo Scaffold	
Single Type / Brand of S	Scaffold		X	Yes		No
Safe Working Load Note 1 : 2kPa for stairs and landi Note 2 : For Singapore, maximur	ings. m loading is 220kg (2.157ki	² a)		Access ^{Note 1} ≤ 75 kg/m ² Light Duty ^{Note 1} ≤ 150 kg/m ²		General Duty ≤ 200 kg/m ² Heavy Duty Note 2 ≤ 250 kg/m ² Special Duty Note 2 > 250 kg/m ²
Point Load			X	≤ 2 kN (200 kg)	Π	> 2 kN (200 kg)
Used as Falsework or a	s Support / Prop / R	estraint (> above loading)	X	No		Yes
Suspended / Hanging S	caffold	,		No 📥		Yes
Scaffold to be Lifted				No 🥂		Yes
Weather Retaining Strue	cture (impermeable s	heeting)		No		Yes
				Free standing Internal B:H ≤ 1:3.5 Free standing		Free standing Internal

Leighton Asia



Leighton Asia

AS1 Access Scaffold Exemption Review - LCAL Template

Z LEIGHTON

Z LEIGHTON

Page 3 of 4



AS1 Access Scaffold Exemption Review - LCAL Template

Leighton Access Scaffold and Working Platform Procedure



Page 1 of 8

AS2 Scaffold Verification - LCAL Template

AS2 Scaffold Verification - LCAL Template

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LEIGHTON



AS2 for NSS + CP to verify Leighton scaffold requirements (which may exceed industry standards)

CAL Template

Page 3 of 8

Leighton Rebar Stability Procedure

The "permit to load" system introduces a hold point before loading is applied

a permit to load system does not address rebar cage stability because it can fail during "interim stages of erection"

Leighton has an extra **Rebar Stability** Procedure with an objective to prevent incidents like these

Table of Content ORCEMENT FIXING RESPONSIBLE PERSONN APPLICATION OF PROCEDURES. ACCOUNTABILITIES & REQUIRED COMPETENCIES OF QUALIFIED PERSO ENGINEERING MANAGER (EM). RESPONSIBLE SITE PERSON (RSP) TEMPORARY WORKS COORDINATOR (TWC). PROCESS AND PROCEDURES. LEIGHTON REINFORCEMENT FIXING PROCEDURE TRAINING 52 REINFORCEMENT CAGE RISK ASSESSMENT REINFORCEMENT FIXING CAGE STABILITY ASSESSMENT . 53 APPENDICES

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SI CIMIC



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TWF(HK) also has a guide to good practise on this topic









Leighton Concreting Temp Works Procedure – Under Development

Concreting Temporary Works (CTW) include:

- Access Scaffolds
- Rebar Erection
- Formwork/Falsework Erection

More often than not, the stability of CTW during interim stages of construction are decided by scaffolders / carpenters / bar benders with little or no clear guidance of what is acceptable





This collapse could have killed our colleagues

Should we just hope to have lucky escapes?







What do we see on our sites which makes us thing twice?

Do we take action or turn a blind eye?







What makes concreting temporary works fall over during interim stages of construction?

How many supports is enough during interim stages of construction?





failure of Concreting Temporary Works can easily cause injury or death















Leighton Concreting Temp Works Procedure – Under Development



Leighton Concreting Temp Works Procedure – Under Development





Temporary Works outcomes are within our control