Construction Industry Council

Committee on Mainland Affairs and Business Development

Meeting No. 001/26 of the Committee on Mainland Affairs and Business Development (Com-MA&BD) was held on 11 June 2026 (Thursday) at 9:30 am at Board Room, 29/F, Tower 2, Enterprise Square Five (Megabox), 38 Wang Chiu Road, Kowloon Bay, Kowloon and via Microsoft Teams. *(* denotes Members attending the meeting online via MS Teams.)*

Present:	YU Wai-wai	(WWY)	Chairperson
	CHAN Kam-au	(KAC)	
	Victor CHEUNG*	(VC)	
	CHEUNG Ka-yan	(FCKY)	
	Ivan FU*	(FI)	
	FUNG Chi-yiu	(FCY)	
	Stephen HO	(SHYK)	
	Dominic KWOK	(DKKK)	
	Stephen LAI	(SLI)	
	Mark LAU	(MLWH)	
	Paul LAU*	(SWL)	
	Chris LEE	(KYLe)	
	David LEE*	(DLBF)	
	David LEUNG	(DvLg)	Principal Assistant Secretary (Works) 4 of Development Bureau
	Lawrence NG	(LN)	
	NI Yi-qing	(NYQ)	
	Barry SUM	(BSPT)	
	Derrick TSANG	(DTKL)	
	TSANG Kin-shing*	(TKS)	
	WANG Gang*	(WG)	
	CHAN Kai-wing*	(CKW)	On behalf of YAM Kwok-kit
	Francis YAU	(FYYF)	
	Emil YU	(EYCO)	
In Attendance:	Davy CHAN	(DyCn)	Assistant Secretary (Works Policies 4) 2 of Development Bureau
	Albert CHENG	(CTN)	Executive Director, CIC
	Ken NG	(KNg)	Director – Industry Development
	Gordon GUO	(GOG)	General Manager – Industry Development
	Timothy LEUNG	(TLG)	General Manager – Industry Development
	Damon HUANG	(DHG)	Manager – Mainland Liaison Services
	Michelle LEUNG	(MYWL)	Manager – Construction Business Development
	Nathaniel WOO	(NJW)	Manager – Construction Business Development
Apologies:	Math CHAN	(MCWL)	
	TANG Chi-wang	(TCW)	
	YAM Kwok-kit	(Ykk)	Technical Secretary/Structural of Buildings Department

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1.1 Safety Moment

TLG shared the CIC Chairman's safety message on "Three Life-Saving Tips", namely conducting dynamic risk assessments, carrying out field control briefings, and stopping work immediately in case of changes in site environment or procedures, as well as the safety events held from June to July 2026.

1.2 Introduction of New Committee

The Chairperson, WWY, welcomed Members to the newly restructured Com-MA&BD, formed by the merger of the former Committee on Mainland Affairs and the former Committee on Construction Business Development and Productivity. Members were invited to introduce themselves to each other.

CTN supplemented that the composition of Com-MA&BD had been expanded from 18 to 25 members with elites invited from different sectors of the construction industry, with a view to fostering concerted efforts to enhance the business environment and thereby promote the healthy and sustainable development of the construction industry.

TLG introduced the Terms of Reference of Com-MA&BD, as follows:

i) To facilitate the integration of Hong Kong's construction industry into the national development by enhancing communication, cooperation and business collaboration with relevant Mainland and overseas enterprises and institutions.

ii) To support other Committees in sourcing of technologies and good practices in the Mainland.

iii) To identify measures and provide support to construction industry for promoting and exploring business opportunities in the Mainland and the other parts of the world, including supporting promotion under the Belt and Road Initiative.

iv) To analyse business of local construction industry and to provide industry support and promote good practices to enhance efficiency and quality.

v) To provide statistics and data analytics related to local business environment.

vi) To promote professionalism through promulgating industry standards and guidelines, and promoting best practices.

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1.3 Minutes of the Previous Meetings

Members noted the key highlights of the meeting minutes of the previous meetings of the former Committee on Mainland Affairs (Com-MA) (Paper CIC/MA/M/001/26) and the former Committee on Construction Business Development and Productivity (Com-CBD&PRO) (Paper CIC/CBDPRO/M/001/26) and accepted both sets of minutes with no additional comments.

1.4 Key Ongoing and Upcoming Initiatives for 2026

a) Mainland Affairs

GOG reported on the key tasks for 2026 as follows:

i) One of the key tasks included **organising visits**. These visits aimed to foster exchange and collaboration in areas such as smart construction, construction industrialisation, high-quality housing, domestic BIM, green and low-carbon development, construction robotics, artificial intelligence, and the low-altitude economy to drive innovation and technological advancement in the construction industry, and to enhance understanding of national affairs, thereby supporting Hong Kong construction stakeholders in integrating into Mainland development.

For Members' information, the 8th Course on National Affairs for the Construction Industry would be scheduled for 19 to 24 July 2026.

ii) On **strengthening internal connections and external linkages**, efforts included hosting visits by Mainland construction-related organisations, participation in industry events in the Mainland (such as Housing Expo), joining alliances with relevant organisations in the Mainland and promoting Hong Kong's construction industry in the Mainland through the WeChat.

For Members' information, the upcoming Beijing–Hong Kong–Macao Construction Industry Exchange Event 2026 with a theme on "Designated Workers for Designated Skills to Uphold Craftsmanship Spirit" would be held on 16 June 2026 with the participation of the Beijing Construction Association, CIC, Hong Kong General Building Contractors Association, and the Macao Construction Association.

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iii) On **construction supply chain**, in response to the Wang Fuk Court incident, efforts were made to maintain close liaison with relevant Mainland associations/organisations to facilitate the identification of qualified manufacturers of compliant fire-retardant scaffold nets in the Mainland, procurement of such nets from selected manufacturers and coordination of testing by recognised laboratories in the Mainland to support one-off centralised procurement and development of a reference list of manufacturers.

In addition, efforts were also made to support the Safety Department in organising study visits to Mainland metal scaffold factories.

b) Business Development

TLG reported on the key tasks for 2026 as follows:

i) **Streamlining statutory procedures**

To date, 3 meetings had been held to foster exchanges of views between government authorities and industry stakeholders.

For Members' information, a meeting would be scheduled for 2 July 2026 to steer discussion on the application procedures for Excavation Permits.

ii) **Supporting implementation of the Construction Industry Security of Payment Ordinance (Cap. 652)**

A dedicated website was launched to provide various quick references on SOPO, including a Simple Guide, a Simple Subcontract Agreement (for lower-tier subcontractors who typically rely on verbal contracts), the "SOPO Assistant" chatbot and other reference materials.

Moreover, briefing sessions were organised for different stakeholders (videos based on the session content were made available on YouTube, with links provided on the dedicated website).

iii) **Revamping the CIC Standard Form of Domestic Sub-Contract (originally published in 2016)**

A Task Force was established in September 2025 to steer and guide the revamp exercise and a legal consultant was

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engaged to draft revamped sub-contract. The revamp would align the contractual provisions with the SOP Ordinance and the latest industry practices and incorporate good industry practices, leading to the development of revamped sub-contract with a unified set of equitable and practical sub-contract provisions for broader industry adoption.

The revamped sub-contract would comprise a Main Booklet containing the sub-contract provisions and a Supplementary Booklet containing a set of guidance notes and recommended good practices.

The DEVB was supportive of this revamp and would be prepared to favourably consider adopting the revamped sub-contract in new public contracts, as appropriate.

The revamped sub-contract was reviewed by Task Force Members representing government/client bodies, professional institutes and contractor/sub-contractor associations at various Task Force Meetings held between January and April 2026, with no in-principle objection to the Final Draft subject to comments to be collected from the Industry Engagement Session to be held on 25 June 2026, with a view to refining it into the Final Publication Version.

The meeting agreed with DEVB's suggestion and directed CIC to promote the use of the revamped sub-contract (including the subcontract provision and a supplementary booklet containing a set of guidance notes and recommended good practice) as well as arrange training for relevant stakeholders on the operation of the sub-contract.

iv) **Driving excellence in NEC Contract**

Routine NEC workshops had been organised in collaboration with DEVB for project staff such as RSS.

Further to routine workshops, other NEC related events would also organise in collaboration with the DEVB and NEC, a recent seminar on Best Practices in Project and Contract Management Using the NEC Suite of Contracts in South Africa was co-organised with DEVB on 26 May 2026.

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v) **Professional Degree Graduates On-the-Job Training Subsidy Scheme (PDGOTSS)**

The scheme would provide a monthly subsidy for one year to employers of eligible graduates aged below 35 who have not yet obtained professional qualifications.

In 2025/2026, the CIC allocated funding to support approximately 2,900 quotas. The CIC would continue the scheme in 2026/2027, with increased funding to expand the number of quotas to 3,000.

vi) **Undergraduate Scheme (For Trainees Enrolling in Part-time Construction Related Degree Programme)**

The subsidy scheme was jointly implemented by the CIC and the DEVB, with each party contributing half of the funding, to support higher diploma graduates in pursuing part-time construction related degrees at Vocational Training Council (VTC) and The Hong Kong Polytechnic University (PolyU).

The CIC's funding would cover tentatively 3 financial years from 2025/26 to 2027/28 for the amount of HK$ 47.2 million, after which funding would be taken up by the DEVB.

vii) **Belt and Road (B&R) Initiatives**

Various initiatives have been undertaken to strengthen internal collaboration and external linkages and facilitate joint expansion into global markets:

1) The CIC, in collaboration with the Belt and Road Office, the DEVB, and the Hong Kong Trade Development Council (HKTDC), established a Belt and Road Project Platform in June 2025 to disseminate project information and support business matching for enterprises of Hong Kong and Chinese Mainland.

2) A B&R Consultancy Study was also commissioned to examine how Hong Kong and Mainland enterprises can collaborate to expand into Belt and Road markets, including identifying competitive strengths and key considerations for undertaking overseas projects.

3) The CIC also collaborated with the Belt and Road Office on the Belt and Road Capacity Building Platforms to facilitate knowledge exchange, collaboration, and soft connectivity with Belt and Road economies.

4) Collaboration with Saudi Arabia would be advanced through the signing of a Memorandum of Understanding (MOU), with the signing ceremony to take place at the Saudi-China Construction Forum in Shenzhen on 14 June 2026. A Saudi delegation would attend the Saudi-Hong Kong visit on 17 June 2026.

Further details would be presented under Agenda Item 1.7.

viii) **Outstanding Contractor Award 2027**

Details would be presented under Agenda Item 1.8.

1.5 2026 KPI Progress Update

a) Mainland Affairs

GOG reported that the KPIs on (1) facilitating technical exchanges with Mainland and overseas counterparts and (2) supporting Hong Kong construction industry stakeholders' participation in Mainland construction industry development, business matching and talent collaboration were on track.

b) Business Development

TLG reported that KPI 14 on the revamp of the CIC Standard Domestic Sub-Contract was on track.

1.6 2027 KPI & Business and Budget Plan

GOG briefed Members of the budget allocation for Mainland Affairs for 2027 under the following KPI and business plan headings: (1) facilitating technical exchanges with Mainland and overseas counterparts, (2) supporting Hong Kong construction industry stakeholders' participation in Mainland construction industry development, business matching and talent collaboration, (3) connecting the Mainland and the world and (4) general administrative expenses.

TLG briefed Members of the budget allocation for Business

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Development for 2027 under the following KPI and business plan headings: (5) Belt and Road partnership, (6) equitable risk sharing and (7) collaborative culture cultivation.

CTN suggested that, echoing the Council-level brainstorming session to be held in September 2026, a Com-MA&BD brainstorming session could be held in July 2026 (tentatively) to further discuss and refine the 2027 Com-MA&BD initiatives.

The Chairperson, WWY, and other Members, concurred with CTN's suggestion. Members further suggested that the brainstorming topics could include, but not limited to, the following:

i) how inputs and expertise from Members could be effectively coordinated and leveraged to enhance efficiency, given the expanded composition and Terms of Reference of the newly restructured Com-MA&BD;

ii) opportunities for the construction industry in the Northern Metropolis development;

iii) strategies to capitalise on Hong Kong's strengths to move beyond a connector role and partner in joint expansion into overseas market; and

iv) promotion of the revamped CIC Standard Form of Domestic Sub-Contract to different stakeholders.

Members **endorsed** the 2027 KPI & Business and Budget Plan subject to further adjustments arising from the Com-MA&BD brainstorming session.

1.7 Belt and Road (B&R) Initiatives

(Representatives from the Consultant joined the meeting at 11:00 a.m. and left at 11:40 a.m.)

TLG invited representatives from the Consultant to present the findings in Part Two of the B&R Consultancy Study (briefly introduced under previous Agenda Item 1.4).

Members provided constructive comments and advised the CIC Secretariat to circulate the study findings, together with its background, scope, timeline, and deliverables, for further comments, with a view to guiding the consultant towards more concrete recommendations. The Secretariat was directed to exercise close monitoring on the program of the consultancy study and arrange briefing sessions to the Committee on a timely manner.

CIC Secretariat

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1.8 Outstanding Contractor Award 2027

TLG briefed Members on the triennial Outstanding Contractor Award (OCA), which was first organised in 2021, subsequently held in 2024, and would be next scheduled for 2027.

For Members' reference, TLG briefed Members on the details of OCA 2024, including the contractor and award categories, as well as the composition of the Organising Committee and the Judging Panel.

For the forthcoming OCA 2027, a new Organising Committee would be formed to steer and provide directions on the preparatory work. TLG proposed that its composition would largely follow the previous structure. Members suggested including a representative from professional bodies to incorporate perspectives from the consultancy sector.

Members **endorsed** the proposed Organising Committee for OCA 2027, comprising 9 members (as compared with 8 in 2024), including an additional member from Com-MA&BD to represent the professional institutes.

1.9 Any Other Business (A.O.B.)

a) Year of AI

In view of insufficient time, Members agreed that this A.O.B. item would be discussed at the Com-MA&BD brainstorming session to be scheduled for July 2026 (tentatively).

1.10 Meeting Nos. 002/26 and 003/26

TLG announced details of Meeting Nos. 002/26 and 003/26 as follows:

Meeting No.	Date	Time	Venue
002/26	7 Oct 2026 (Wed)	2:30 p.m. - 5:30 p.m.	Board Room, 29/F, Tower 2, Enterprise Square Five (MegaBox), 38 Wang Chiu Road, Kowloon Bay, Kowloon

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003/26	10 Dec 2026 (Thu)	9:30 a.m. - 12:30 p.m.	Board Room, 29/F, Tower 2, Enterprise Square Five (MegaBox), 38 Wang Chiu Road, Kowloon Bay, Kowloon

With no other business arising, Meeting No. 001/26 of Com-MA&BD was adjourned at 12:30 p.m.