Construction Industry Council 3rd Progress Report of Committee on Subcontracting

Purpose

This paper outlines the main points discussed at the 2nd meeting of the Committee on Subcontracting held on 22 October 2007. The record of attendance is at Annex A.

Items Discussed

- 2. Members discussed the following items
 - payment of workers' wages;
 - preliminary implementation plan for Stage 2 of Voluntary Subcontractor Registration Scheme (VSRS);
 - 1st Summary Report of Informal Task Force on Administration Charges for Accident Reporting; and
 - Expansion of trade classification of VSRS

Payment of Worker's Wages

- 3. DEVB briefed Members on the following measures introduced in public works contracts in May 2006 for preventing arrears in payment of wages to construction workers -
 - installation of computerized smart card system at site entrance/exit to establish attendance records;
 - mandatory requirement for workers on site to enter into written employment contracts with their employers;
 - arrangement for wages to be paid through designated bank accounts and submission of transaction records to the Government;
 - restriction of subcontracting to a specified number of layers for selected trades/work components;

- engagement of Labour Relation Officer (LRO) on construction sites to act as a single point of contact on employment matters and to educate workers on timely reporting of wage arrears;
- imposing contractual provisions making main contractors responsible for settling all arrears of wages for their contracts; and
- contractual provisions allowing Government to use payments due to main contractors to settle wage arrears which were reported to the Engineer for a contract within seven days of payment becoming overdue.
- 4. No wages arrears had been reported so far in the 68 contracts that adopted the control measures. This could be attributed to the establishment of a mechanism that encouraged workers to report wage arrears in the early stages when the amounts involved were still small thus enabling contractors to take prompt actions for settlement. DEVB aimed to roll out the measures to term contracts and would conduct several trials to assess the practicability of doing so.
- 5. HD indicated that similar control measures had been adopted in public housing contracts since May 2006. Workers who had concerns on disclosing their wage records were allowed to opt out but would not be entitled to the protection of the system. HKCA considered that some fine-tuning of the system would be required and would forward their views to DEVB in due course.
- 6. Members generally agreed that, subject to the endorsement of CIC, guidelines would be issued for promoting voluntary adoption of the control measures by the private sector. Legislation could be considered if promotion efforts were not yielding the desired results.

Preliminary Implementation Plan for Stage 2 of VSRS

7. At the 2nd meeting of the Committee on 9 August 2007, Members decided to introduce grading of subcontractors in Stage 2 of the VSRS so as to achieve the target of driving subcontractors to improve their standards. Members went through the preliminary implementation plan put forward by the Secretariat for this stage.

(A) Objective

- 8. The Primary Register of the VSRS launched in November 2003 was serving the following functions
 - providing a convenient source of reference for players actively engaged in subcontracting business; and
 - providing a platform for launching new initiatives aimed at improving the professionalism and upgrading the training of subcontractors.
- 9. Stage 2 could serve to raise the standard of subcontractors through grading them on the basis of experience and capability. Members would further consider the objectives of Stage 2 so as to better define the strategic directions for its implementation.

(B) Structure

- 10. As envisaged in the Operational Framework for the VSRS issued for industry consultation in early 2003, a second layer (tentatively known at the Premier Register) with grading of subcontractors would be rolled out in Stage 2. However, the alternative of launching a combined register and transferring the existing registered subcontractors on the Primary Register to the entry grades would also be considered.
- 11. There were doubts on whether it would be appropriate to introduce grading in the VSRS given the lack of this feature in the registers of contractors established in accordance with the Buildings Ordinance. On the other hand, Members noted that grading was a common feature in the list of contractors administered by DEVB and HD.

(C) Trade classification

12. The current trade classification for the Primary Register of the VSRS consisted of 11 structural and civil trades, 11 finishing trades and 22 E&M trades. The Premier Register should adopt a compatible classification to provide a logical upgrade path.

(D) Entry requirements

- 13. The entry requirements of the Primary Register were accommodating. More demanding entry requirements relating to the following aspects could apply to the Premier Register
 - relevant works experience of subcontractors;
 - managerial and technical staff with appropriate training, qualifications and experience;
 - resources including labour and plant;
 - financial capability; and
 - record of satisfactory performance.
- 14. Members considered that the entry requirements should put more emphasis on performance and there should be suitable migration path from the Primary Register to the Premier Register so to avoid domination of the market by established players.

(E) Regulatory actions

- 15. Under the Rules and Procedures of the Primary Register, regulatory actions including revocation of registration, suspension of registration and written warnings could be taken against Registered Subcontractors for misconducts including conviction of senior management staff for bribery, wage convictions and convictions for failure to enroll employees in Mandatory Provident Fund (MPF) Schemes or failure to make MPF contributions. For the Premier Register, the additional grounds of consistent trend of adverse performance as well as bankruptcy, receivership or other financial difficulties could be considered.
- 16. HKCA put forward the suggestion of taking regulatory actions against malpractices such as refusing to execute an accepted tender. However, the Hong Kong Construction Sub-contractors Association doubted whether commercial decisions should constitute grounds for regulatory sanctions.

(F) Complementary measures

17. The contractual requirements introduced by public sector clients in mid-2004 mandating the engagement of Registered Subcontractors for the subcontracted works of their works contracts were highly effective in providing incentives for subcontractors to register on the Primary Register. Consideration could be given to adopting similar measures for the Premier Register.

(G) Mandatory registration

18. Members generally agreed that given the long lead time for legislation, registration on the Premier Register should be encouraged through complementary measures first. For the long term, while there was some support for legislation, HKFEMC registered its objection against a statutory system given the wide scope of subcontracting works.

(H) Implementation plan

19. The major steps for implementing Stage 2 included discussion of key issues and seeking consensus on the way forward, formulation of operational framework for Stage 2, industry consultation, finalization of operational framework and rolling out. Industry consultation was targeted to start in August 2008 while the roll out of Stage 2 was scheduled for March 2009.

(I) Way forward

20. The Secretariat would prepare papers dealing with various key issues for discussion in future meetings.

1st Summary Report of Informal Task Force on Administration Charges

21. The 1st meeting of the Task Force was held on 10 October 2007 to consider the way forward on administration charges levied by main contractors on accident reporting by subcontractors. Having considered the various types of arrangements for employees' compensation (EC) insurance in subcontracts, the Task Force arrived at the consensus that, given the widely different circumstances for individual projects, it was not easy to draw any general conclusion on whether levying of administration charges was justified in principle.

- 22. The imposition of administration charges should be agreed by the parties to subcontracts having regard to all circumstances in particular whether subcontractors would genuinely need the service of main contractors in accident reporting and processing of EC compensation. As a matter of good practice, where administration charges were imposed, the relevant details including arrangements for levying such charges and the levy rates should be clearly set out in tender documents and subcontracts. The practice on imposing administration charges through measures such as house rules was undesirable and should be discouraged.
- 23. Members endorsed the consensus reached by the Task Force and requested the Task Force to develop guidelines defining the good practices on administration charges accordingly.

Expansion of Trade Classification of VSRS

- 24. The current trade classification for the Primary Register encompassed trades whose performance would have direct bearing on the quality of the completed works and excluded subcontractors providing supporting services (such as temporary electrical and water supply installations). While such restriction was necessary at the initial stages to make the system manageable, as the VSRS had matured, Members agreed that it was timely to expand the trade classification and endorsed the revised trade classification at Annex B incorporating a new group of trades for supporting services and eight trades under the group. One of the trades covered tower crane operations as recommended by the Informal Task Forces on Tower Cranes under the Committee on Construction Site Safety.
- 25. The Management Committee would be requested to revise the Rules and Procedures for the VSRS accordingly.

CIC Secretariat November 2007

Annex A

Committee on Subcontracting

3rd Meeting held at 2:30 pm on 22 October 2007 in Conference Room 1201, Murray Building

Record of Attendance

Present

Mr S S Lee Chairman

Mr CHEUNG Tat-tong

Mr James Chiu

Mr Michael Green

Ir Edgar Kwan

Mr WAN Koon-sun

Mr Conrad Wong

Ms Ada Fung Representing Permanent Secretary for

Transport and Housing (Housing)

Mr Paul Chong Hong Kong Federation of Electrical and

Mechanical Contractors

Mr Bernard Hui Hong Kong Institute of Architects

Mr CHEUNG Tak-hing Hong Kong Construction Site Workers

General Union

Mr Lawrence Ng Hong Kong Marble and Granite Merchants

Association

Mr LAW Wai-tai Hong Kong Construction Association

Mr C S So Henderson Land Development Co. Ltd.

Mr S H Tso Labour Department

Mr HUI Siu-wai Buildings Department

Ms Sonia Yung Housing Department

Mr Michael Chu Development Bureau

Absent with Apologies

Mr Russell Black

Ms Teresa Cheng

Mr TSE Chun-yuen Mr CHOI Chun-wa

Mr LAI Chi-hung Hong Kong & Kowloon Painters General

Union

Mr YAU Hung-yuen Association of Electrical Contractors

Mr Joseph Ng Hong Kong General Building Contractors

Association

Mr Andy Ip Contractor's Authorized Signatory

Association

Construction Industry Council Secretariat

Mr K H Tao Chief Assistant Secretary for Development

(Works) 1

Mr Solomon Wong Assistant Secretary for Development (Works)

Public Works Systems Administration 1

For discussion of "Payment of Workers' Wages"

Mr Y C Chan Development Bureau

Annex B

Trade Classification

Group		Trade	Specialty		
1. Structural and civil	1.1	Demolition	1.1.1 1.1.2	General demolition Asbestos removal	
CIVII	1.2	Foundation and Piling	1.2.1 1.2.2	Sheet piles Bored piles	
			1.2.3	Driven piles	
			1.2.4	Diaphragm walls	
			1.2.5	Micro piles	
		Concreting Formwork	1.2.6	Hand-dug caisson	
	1.3		1.3.1	Timber formwork	
			1.3.2 1.3.3	Large panel formwork Metal/system formwork	
	1.4	Reinforcement Bar Fixing			
	1.5	Concreting			
	1.6	Concrete Precast	1.6.1	Fabrication	
		Component	1.6.2	Erection	
	1.7	Scaffolding	1.7.1	Bamboo scaffolding	
	1.8	Structural Steelwork	1.7.2	Metal scaffolding	
	1.6	General Civil Works	1.9.1	Earthwork	
	1.7	General Civil Works	1.9.1	Roadworks	
			1.9.3	Road drainage and sewer	
			1.9.4	Geotechnical works	
			1.9.5	Marine works	
			1.9.6	Ground investigation	
	1.10	Other Structural and Civil	1.10.1	Pre-stressing system	
		Trades		Expansion joints	
				Heavy lifting	
				Surveying and setting out	
	1.11	Building Maintenance	1.10.5	Concrete repair	
2. Finishing	2.1	Finishing Wet Trades	2.1.1	Brick/block work	
		-	2.1.2	Plastering and tiling	
			2.1.3	Spray plaster	
			2.1.4	Screeding	
	2.2	Marble, Granite and Stone	2.2.1	Marble/granite work	
	2.2	Work	2.2.2	Stone mason	
	2.3	Joinery and carpentry	2.3.1 2.3.2	Cabinetry Wooden flooring	
			2.3.2	Partition walls	
			2.3.4	Work/counter top	
	2.4	Window Fabrication and	2.4.1	Aluminium window/louvers	
		Installation	2.4.2	Steel windows/louvers	
			2.4.3	Curtain wall/glass wall	
			2.4.4	Other window system (such as mild steel and PVC)	

Group		Trade	Specialty			
	2.5	Shutters/Doors Fabrication and Installation	2.5.1 2.5.2 2.5.3 2.5.4 2.5.5	Timber doors Metal doors Automatic sliding door Stainless steel door Roller and folding security shutter Fire rated door		
			2.5.7	Fire shutter		
	2.6	Tanking and Waterproofing				
	2.7	Painting	2.7.1	Brush painting		
	2.8	Metal Work	2.7.2 2.8.1 2.8.2	Spray painting Metal work Stainless steel work		
			2.8.3	Metal roof/skylight/cladding/ space frame		
	2.9	Landscaping	2.9.1	Soft landscaping		
			2.9.2	Hard landscaping		
	2.10	Other Finishing Trades and				
		Components		Ironmongery Artificial rocks		
				Sports and playground		
			2 10 5	equipment/surface Raised floor		
				False ceiling		
				Toilet and shower cubicle system		
				Dry wall system		
				Signage and graphics		
			2.10.10 Acoustic			
				Fibre reinforced plastic panels 2 Miscellaneous work		
	2.11	Renovation and Fitting-out				
3. E & M	3.1	Broadcast Reception Installation				
	3.2	Burglar Alarm and Security				
	3.3	Diesel Generator				
	3.4	Installation Electrical	3.4.1	Floatrical wiring		
	3.4	Electrical	3.4.2 3.4.3	Electrical wiring General electrical installation Electrical control and power panel assembly		
	3.5	Electrical and Mechanical Installation for Sewage Treatment				
	3.6	Fire Services Installation	3.6.1 3.6.2	Fire services pipe work Fire services electrical fittings		
	3.7	Fountain installation		-		
	3.8	Heating, Ventilation, and	3.8.1	HVAC pipe work		
		Air-conditioning	3.8.2	HVAC control		
			3.8.3 3.8.4	HVAC control Sheet metal and ducting		
			3.8.5	Sheet metal and ducting Insulation		

Group		Trade	Specialty			
	3.9	Industrial Type Electrical Installation				
	3.10	Lift and Escalators	3.10.1	Escalators and moving walkways mechanized fittings		
	3.11	Liquefied Petroleum Gas Installation	3.10.2	Lifts mechanical fitting		
	3.12	Low Voltage Cubicle Switchboard				
		Mechanical Handling and Lifting				
		Mechanical Plant and Equipment				
		Plumbing		Plumbing Building drainage and sewers		
		Steam and Compressed Air Installation				
	3.17	Supply and Installation of Pumpsets and Associated				
	3.18	Equipment Supply and Installation of Water Treatment Plant				
	3.19	Swimming Pool Water Treatment Installation				
	3.20	Uninterruptible Power Supply				
	3.21	Other E&M Trades		Security and communication system		
			3.21.3 3.21.4 3.21.5 3.21.6	Building automation system General mechanical fitting Signage Welding Gas installation Building maintenance unit		
	3.22	Audio and Video Electronic Equipment	3.21.7	Dunding maintenance unit		
4. Supporting Services	4.1	Tower Crane	4.1.1	Erection, dismantling and climbing		
	4.2	Pipeline Network for mixed Concrete				
	4.3	Site Lifting Operations	4.3.1 4.3.2 4.3.3 4.3.4	Material hoists Derricks Deck winching Mobile cranes		
	4.4 4.5	Hoarding Temporary Water Supply				
	4.6	Installations Temporary Electricity				
	4.7	Installations Temporary Protective and Safety Measures	4.7.1	Temporary fences for unfenced edges		

Group		Trade	Specialty			
	4.8	Miscellaneous Cleaning Services	4.8.1	\mathcal{C}		Completed Handing